

*Blackstone River Valley National Heritage Corridor*  
“Keys to Collaborative Leadership “

November 19, 2003

**Once Upon A Time There was a park named  
Yellowstone ... and than they made BLACKSTONE...**



## 1986 -2006 Heritage Corridor

- Two States – Massachusetts & Rhode Island
- “Doubled” boundary from 250,000 to 400,000 acres (added 5 new communities)
- 24 Cities and Towns, 49 Villages (2<sup>nd</sup> and 3<sup>rd</sup> largest cities in New England)
- 10,000 Historic Properties
- Numerous State Parks and Forests



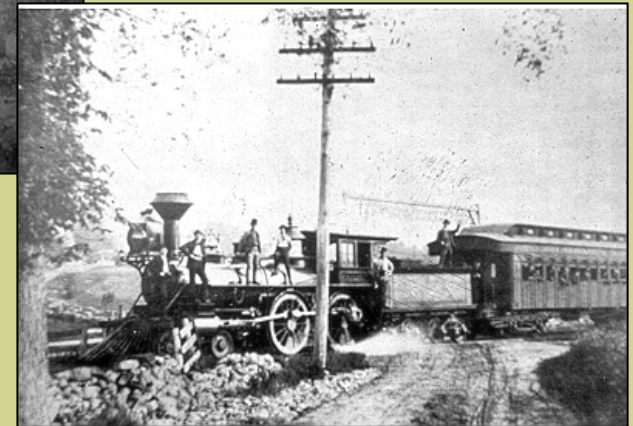
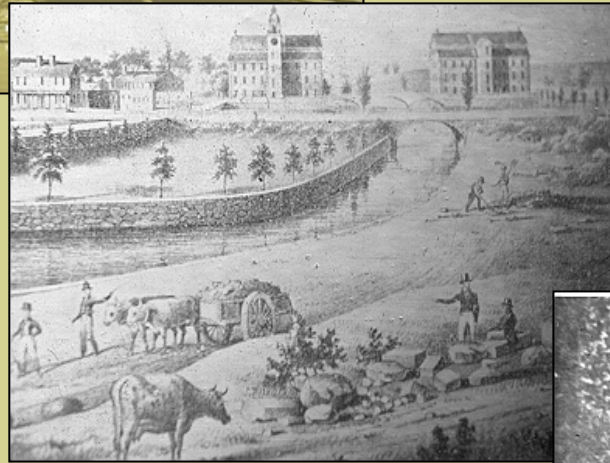
# Cultural Heritage and Land Management Plan

- Tell the story of the American Industrial Revolution to a national audience and shape a visitor experience which makes this story accessible to a large number of people.
- Promote preservation and new life for the Valley's older village centers, mills and other historic resources.
- Assist local communities in balancing conservation and growth.
- Reaffirm an active commitment to improving the health of the river system.

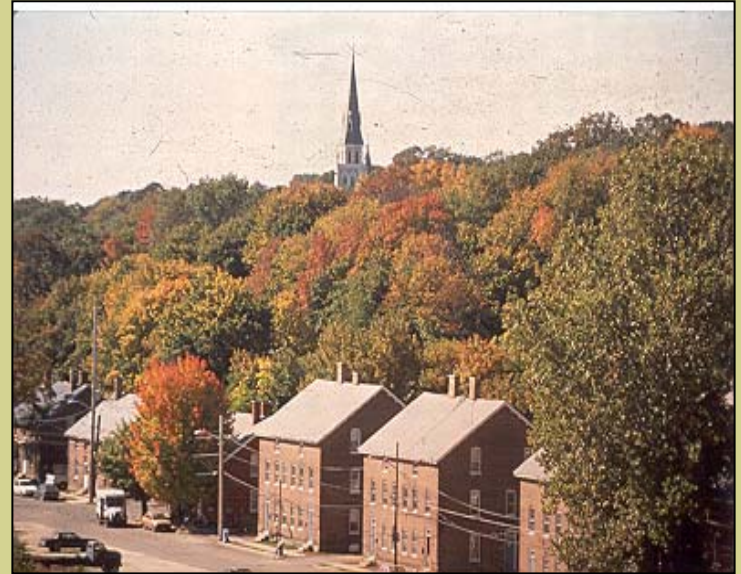




## An Evolving Landscape



# Legacies of our Past ...



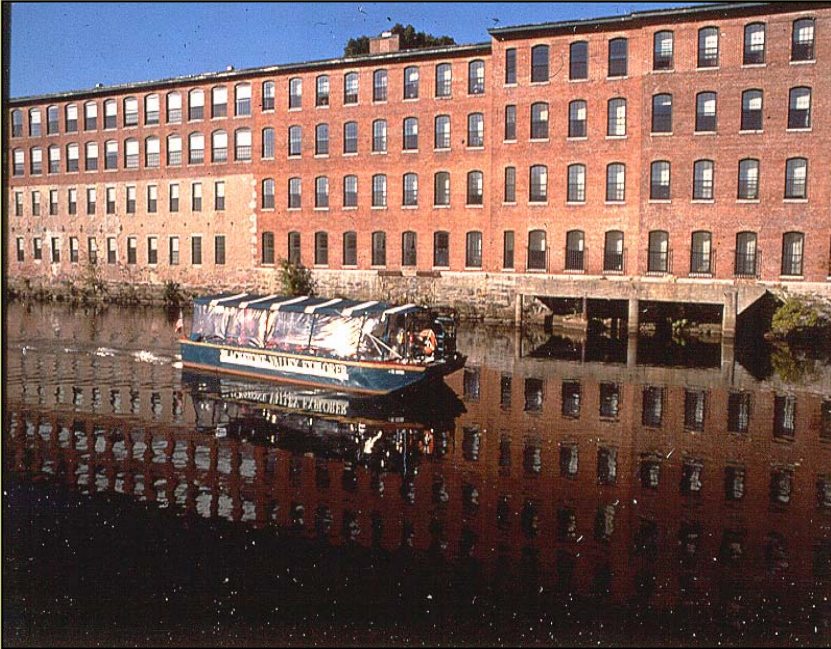


Museum Of Work & Culture  
Woonsocket RI



A National Story Unveiled

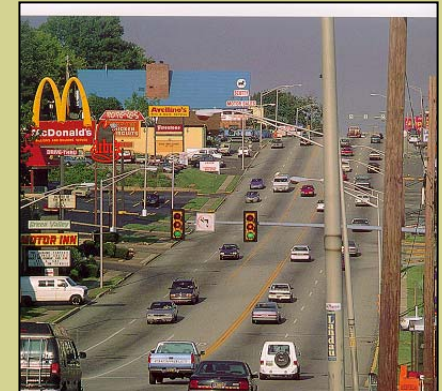
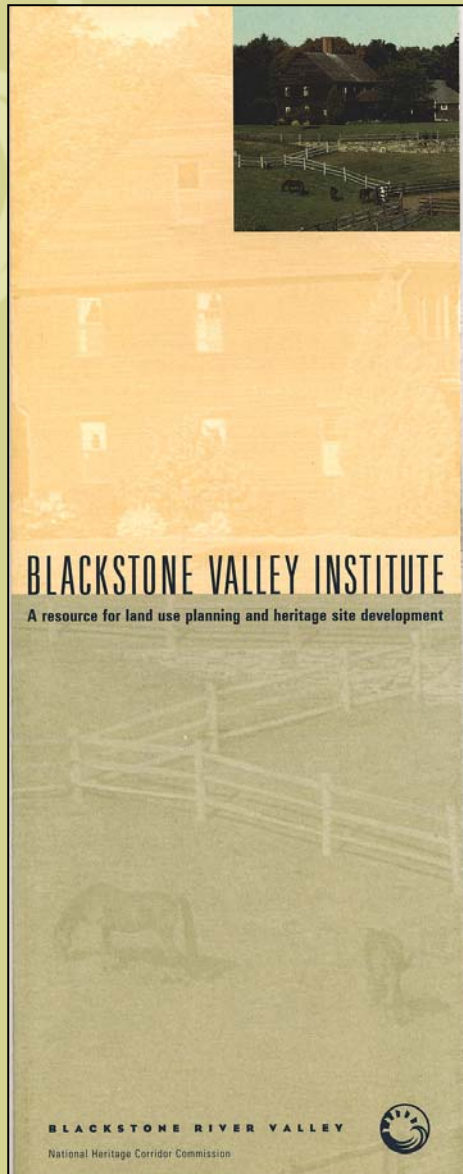
# Connecting People to Their Story



# Volunteer Training Manual

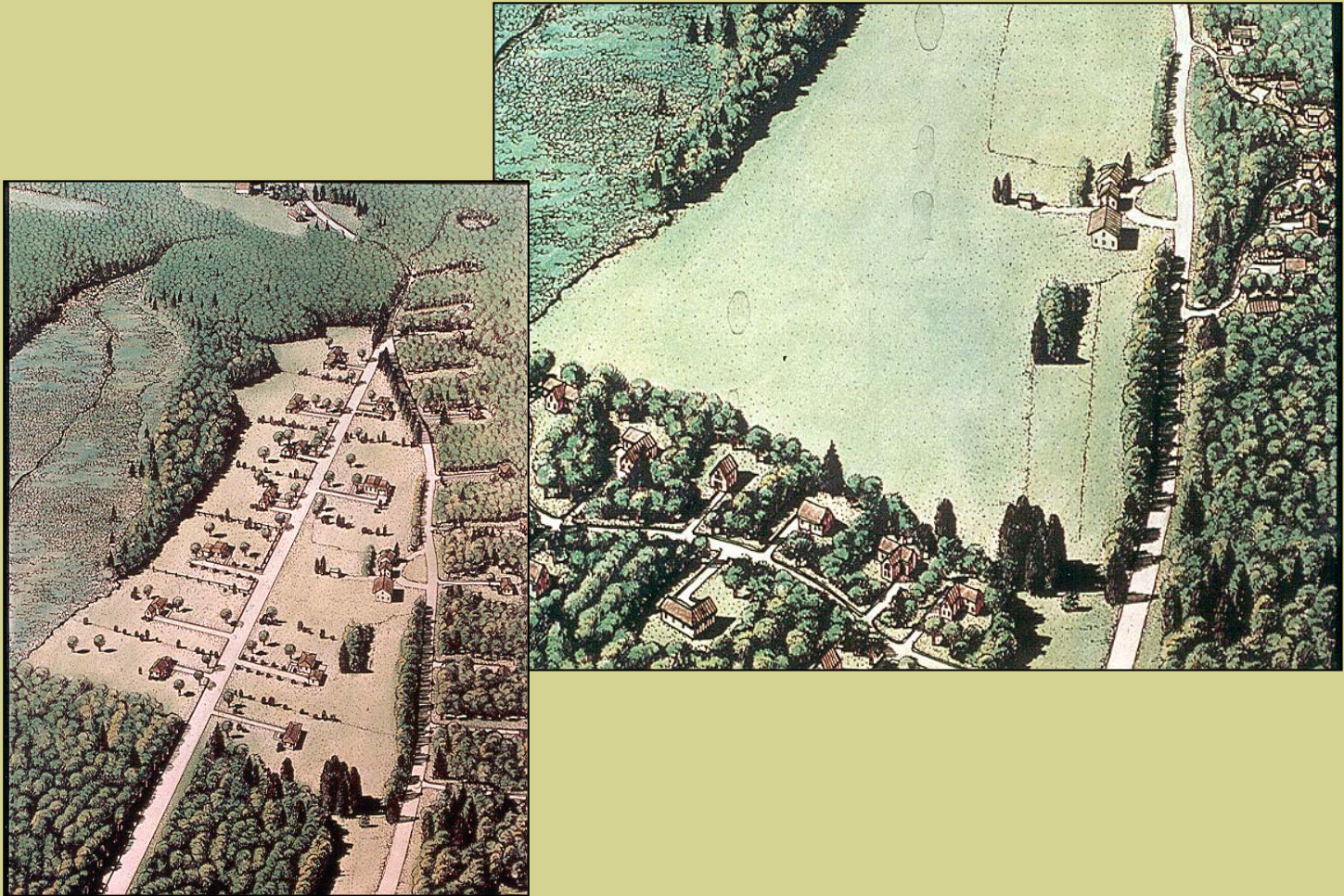
VOLUNTEERS' GUIDE FOR THE BLACKSTONE RIVER VALLEY





# Preserving the Character of the Blackstone Valley Cultural Landscape

# Community Choices...

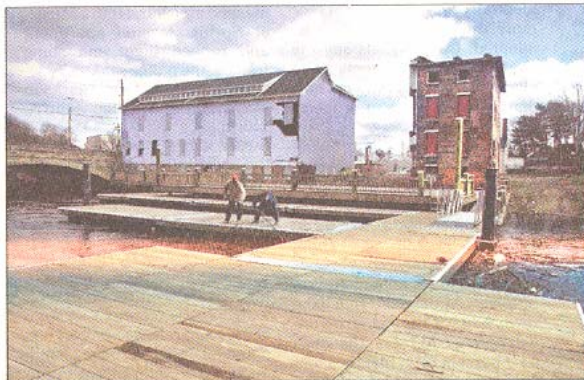




## Plan trumpeted as Valley gateway

**THE LANDING:** Above, an artist's rendering of The Landing, in Central Falls, proposed to include condos, businesses and a restaurant. At right, the property as it looks today. Two workers clear debris from the river.

JOURNAL PHOTOS /  
ANDREW DICKERMAN



### Riverfront development gains backing from state and tourism officials

**BY TATIANA PINA**  
JOURNAL STAFF WRITER

**CENTRAL FALLS** — Architects, engineers, lawyers, finance specialists, consultants, state officials and politicians came to City Hall last night to talk about a riverside development proposal that is being heralded as the gateway to the Blackstone Valley.

One by one they spoke about the grand potential of the project along the Blackstone River and what it would mean to the Blackstone Valley and the state.

The only person who wasn't present to talk about the project was the developer, Gordon F.B. Ondis. No reason was given for his absence.

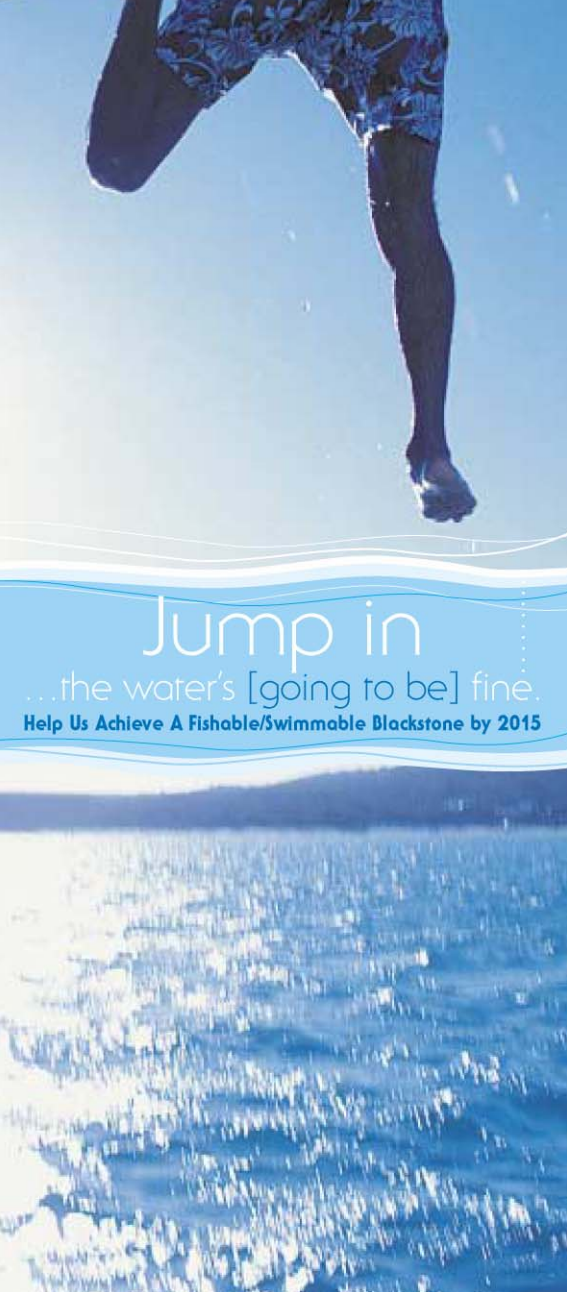
The architect for the proposed project, John M. Robinson, of Robinson Design Inc., of Smithfield, presented new drawings and the latest details for

a \$6.9-million project called The Landing which would involve building condominiums, businesses, a banquet hall and restaurant along the Blackstone River.

The site is an acre and a half at 1420 Broad St., near the Cumberland border. A former wood mill building on the property would be incorporated into the project. With \$600,000 in fed-

**CENTRAL  
FALLS**

SEE **LANDING, C 2**



# FISHABLE SWIMMABLE 2015 CAMPAIGN

## Goals:

- Raise \$ through Membership and Donations
- Political Awareness and Activism
- Environmental Education



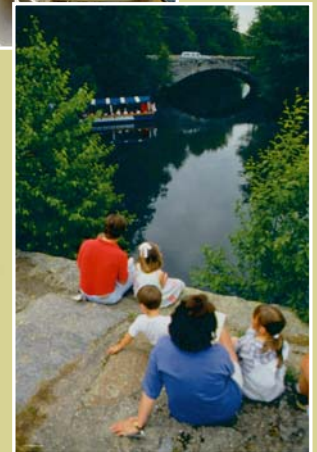
**An American Heritage River**

# The Blackstone Riverway

Blueway

Bikeway

Greenway



**46 miles**

**2 states**

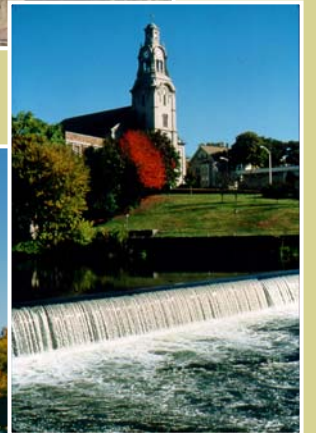
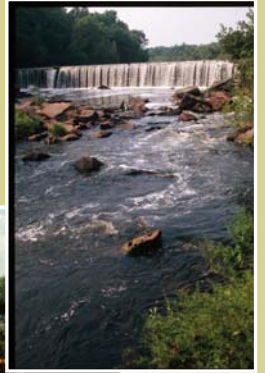
**14 communities**

**19 dams**

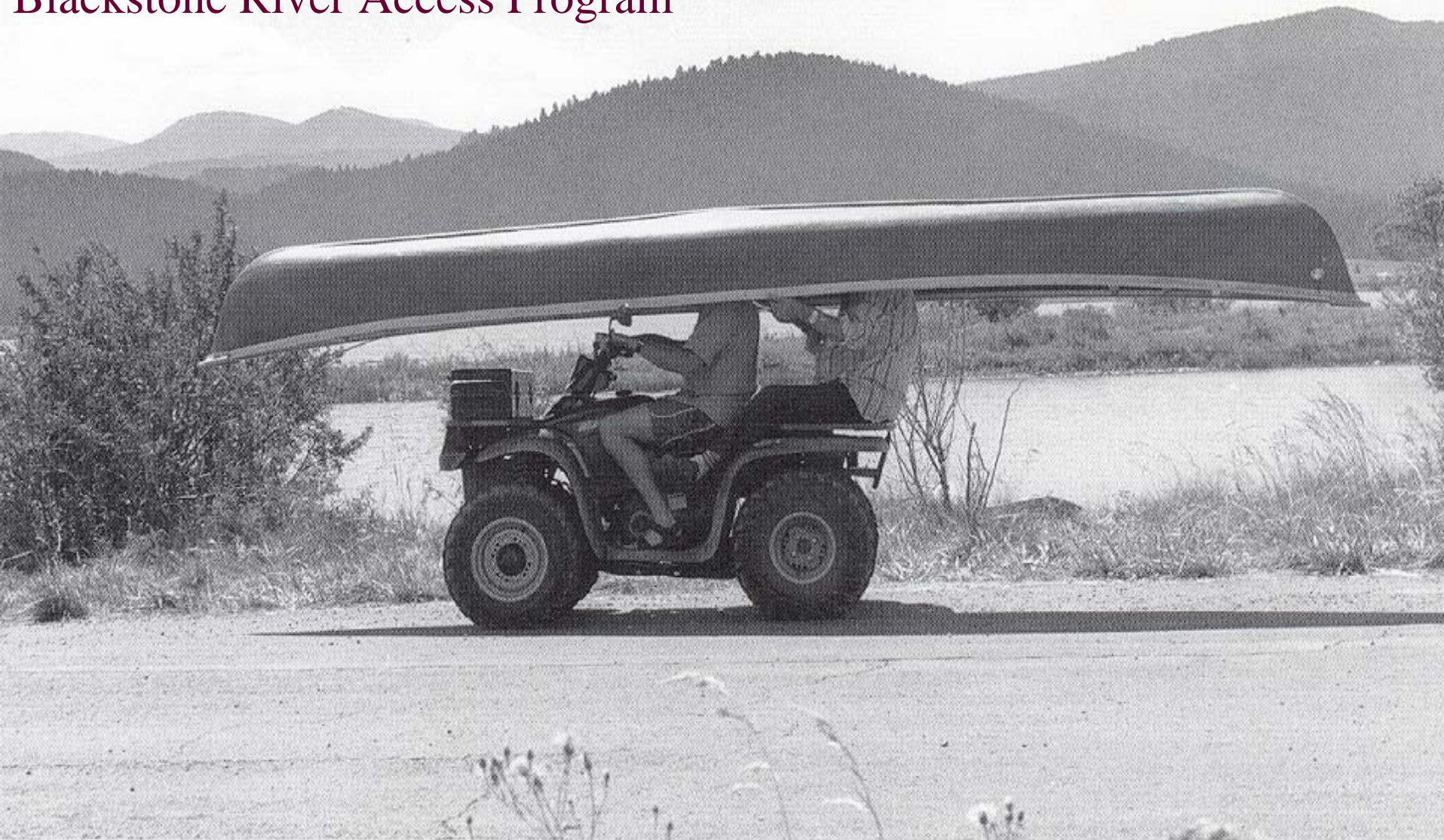
**4 areas of rapids**

**canal segments**  
**industrial legacy**

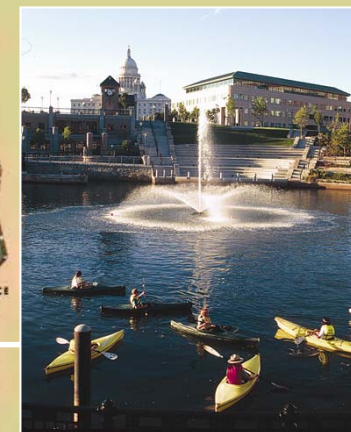
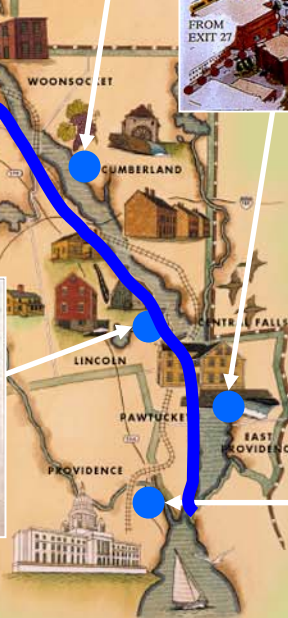
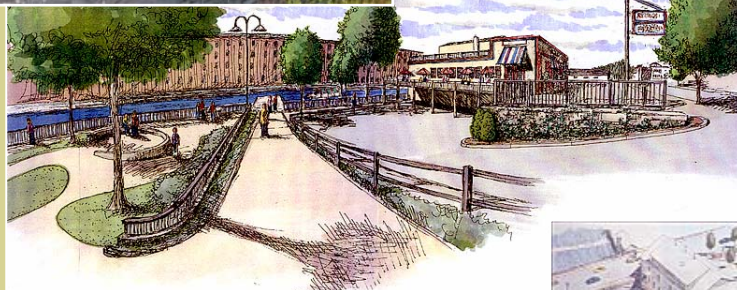
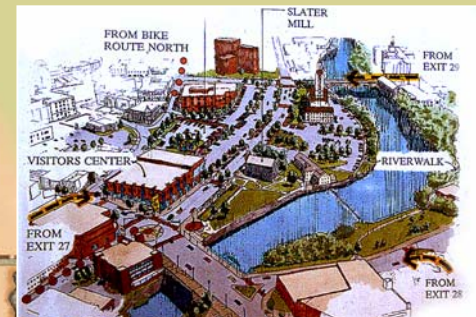
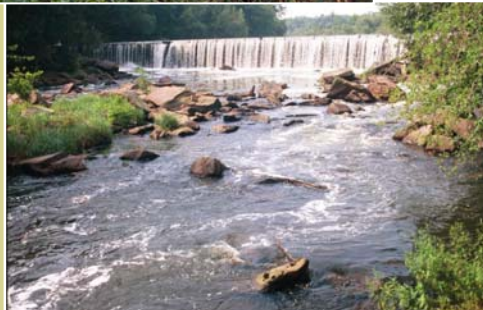
**The Blackstone River**



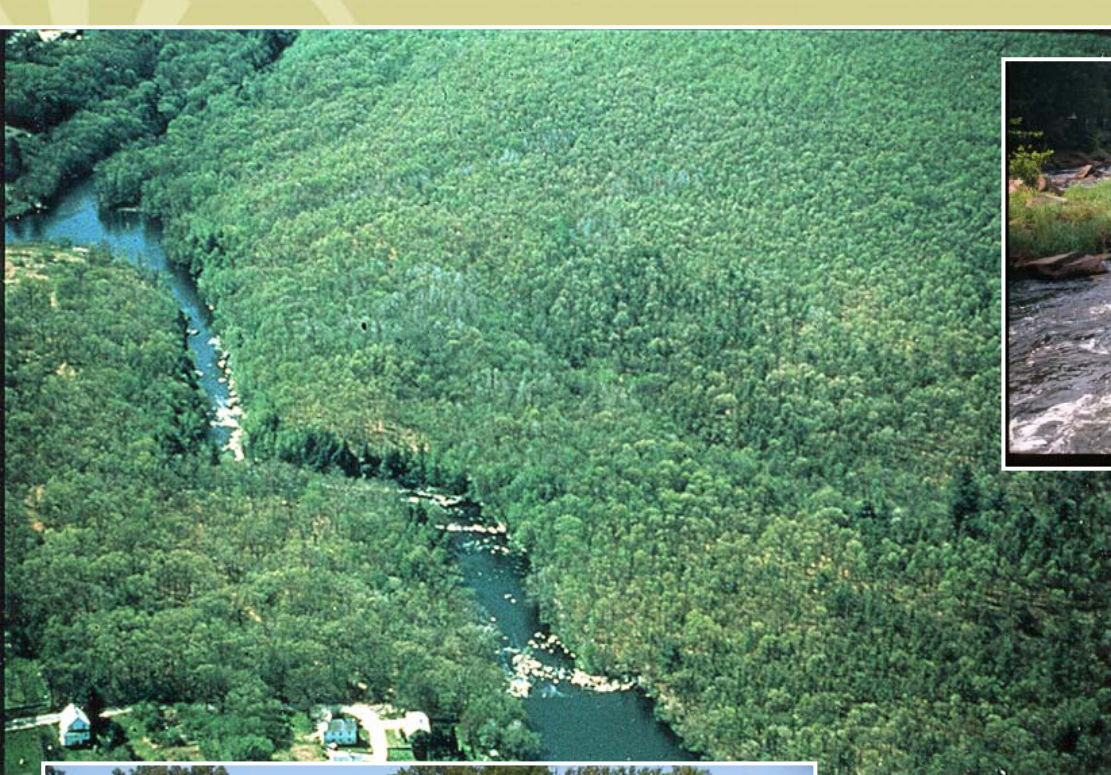
# Creative Partnerships in Building the Blackstone River Access Program



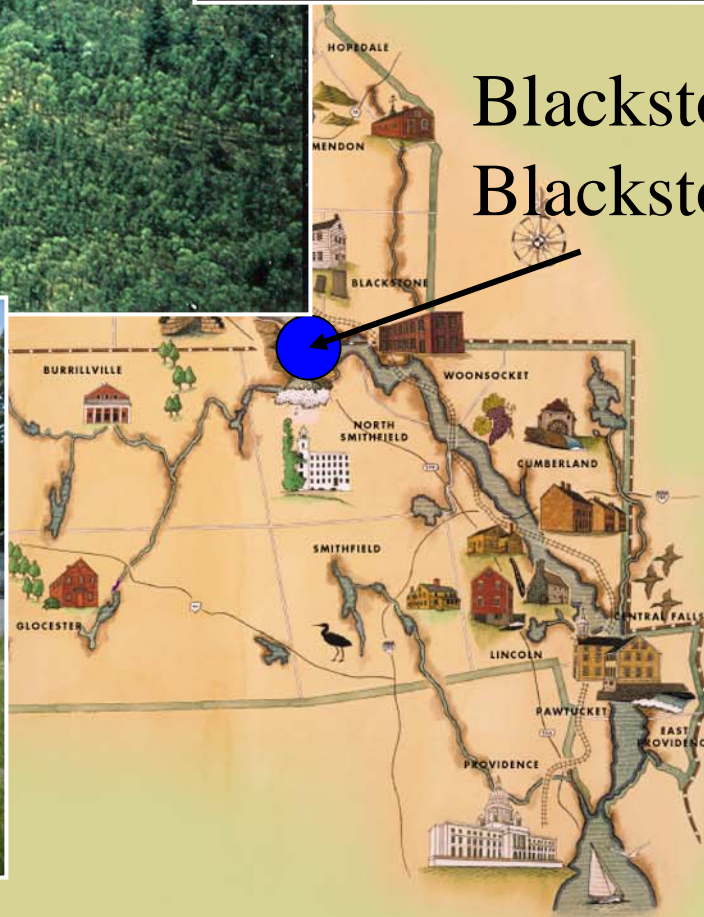
*Elmo's Discount Guide Service*



# Accessing the Blackstone River



## Blackstone Gorge Blackstone, MASS



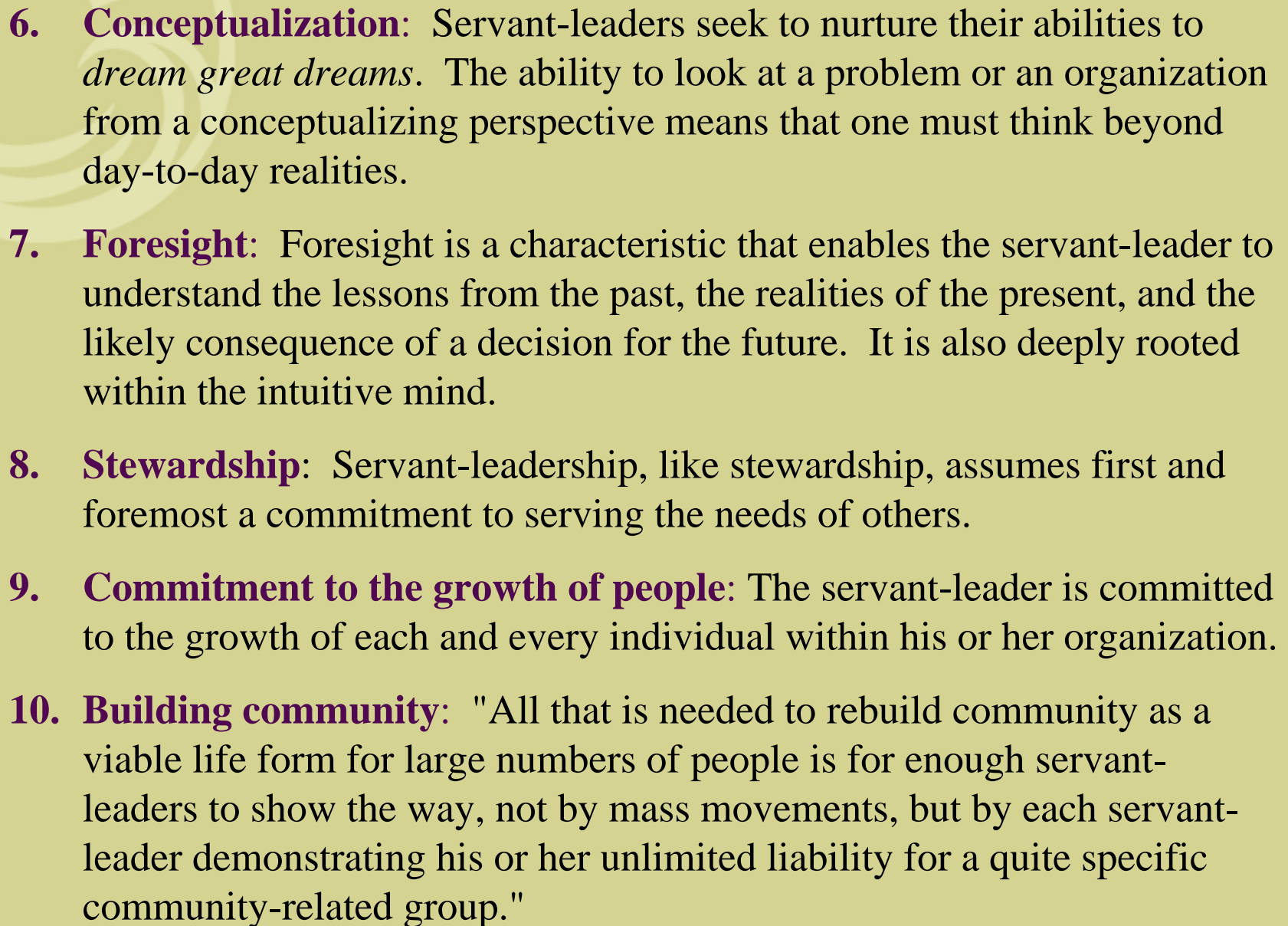


**On the way to collaboration ...**

# ***Ten Characteristics of a Servant-Leader***

*By, Robert Greenleaf*

- 1. Listening:** Listening, coupled with periods of reflection, are essential to the growth and well-being of the servant-leader
- 2. Empathy:** The servant-leader strives to understand and empathize with others. People need to be accepted and recognized for their special and unique spirits.
- 3. Healing:** The healing of relationships is a powerful force for transformation and integration.
- 4. Awareness:** General awareness, and especially self-awareness, strengthens the servant-leader. Awareness helps one in understanding issues involving ethics, power and values. It lends itself to being able to view most situations from a more integrated, holistic position.
- 5. Persuasion:** The servant-leader seeks to convince others, rather than coerce compliance.

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6. **Conceptualization:** Servant-leaders seek to nurture their abilities to *dream great dreams*. The ability to look at a problem or an organization from a conceptualizing perspective means that one must think beyond day-to-day realities.
  7. **Foresight:** Foresight is a characteristic that enables the servant-leader to understand the lessons from the past, the realities of the present, and the likely consequence of a decision for the future. It is also deeply rooted within the intuitive mind.
  8. **Stewardship:** Servant-leadership, like stewardship, assumes first and foremost a commitment to serving the needs of others.
  9. **Commitment to the growth of people:** The servant-leader is committed to the growth of each and every individual within his or her organization.
  10. **Building community:** "All that is needed to rebuild community as a viable life form for large numbers of people is for enough servant-leaders to show the way, not by mass movements, but by each servant-leader demonstrating his or her unlimited liability for a quite specific community-related group."



Here's to collaboration!